Citywide and Neighborhood Implementation Measures

Any plan is only as good as its implementation strategy, so the goal of this section is to identify the resources, ideas and key tasks needed to carry out the goals of this plan. The following "Plan Implementation Matrix" is organized according to the structure of the goals, objectives, and action steps identified and discussed in detail earlier in this plan. Goals are listed in the first column on the far left of the table, with each subsequent objective listed to the immediate right. Continuing horizontally to the right, the action steps for each objective is listed.

To this point, the information presented in the table is a duplication of what can be found in each individual goal section of the plan, but the information found to the right of the action steps column is new. The next column lists any funding sources or partners that have already been identified as means to accomplishing the goals to the left. Some cells in this column are purposefully left blank when no project has yet been identified. Also provided, is a column for notes on specific action steps.

The matrix is intended to be used as an organizational tool for purposes of keeping track of the various pieces of the plan that have been accomplished, and what pieces still need work. This Comprehensive Plan Implementation Matrix should by no means be considered a static document. The content contained within, particularly in the right-hand columns, should change as needed. The matrix was not designed as the only project management tool to be used in the implementation of this comprehensive plan. Other more detailed project management solutions should also be employed.

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Community Engagement and Special Events (CCE)	Develop and maintain a wide variety of methods by which the City engages its citizens for purposes of disseminating information, requesting input and promoting specific programs or initiatives. **CCE 1**	Better utilize the existing Sheridan Newsletter and City of Sheridan Website and additional media outlets such as the City Facebook page to announce opportunities to volunteer, event planning methods/resources, and ways to suggest ideas to the City. **CCE 1.1**	Explore other methods to announce upcoming events. **CCE 1.1.1**	Solicit donations from businesses	
			Print directories and business/asset maps, as well as trail maps, etc., and have them in all businesses. **CCE 1.1.2**	Solicit donations from businesses	
			Identify and develop relationships with media outlets that can be of assistance to the City in community engagement activities. **CCE 1.1.3**	Solicit donations from businesses	Partner with school district to use digital signs for free
			Provide a social media presence for Sheridan and regularly update it. **CCE 1.1.4**		
		Address staffing and budgetary limitations by seeking support from various sources that can be helpful in assisting the City's community engagement efforts. **CCE 1.2**	Discuss internship possibilities with school district to incorporate high school students via community service to assist the City. **CCE 1.2.1**		
		Address staffing and budgetary limitations by employing a variety of methods for recruiting volunteers to assist the City in its community engagement efforts. **CCE 1.3**	Consider increasing the effectiveness and responsibilities of the CANDO committee by expanding its duties to incorporate the "Four Point Main Street" approach. **CCE 1.3.1**	Sheridan Celebrates Budget	
			Consider using the AmeriCorps VISTA program as an option for targeted community revitalization projects. **CCE 1.3.2**	Americorps	
			Create a volunteer clearinghouse with skills offered and job descriptions entered online. **CCE 1.3.3**		
			Consider addressing the issues of "idle youth" by creating a Youth Corps program to provide employment and volunteer opportunities for younger residents. **CCE 1.3.4**	School District	
			Develop processes and written communications to clearly outline how community members can engage in decision-making and planning in the community, and how to request financial or facilities support for events or activities. **CCE 1.3.5**	Daniels fund/grant	
			Create a citizens academy to educate community members who are ready and willing to serve on City commissions and boards. **CCE 1.3.6**		
			Develop a youth council to advise the City Council and have a youth position on various boards and organizational committees in the city. **CCE 1.3.7**	School District	
			Involve youth in planning community events, designing physical improvements, and other civic projects. **CCE 1.3.8**	School District, PAWS	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Community Engagement and Special Events (CCE) cont.	Develop and maintain a wide variety of special events that attract visitors, boost the economy and strengthen the desired image of the community as a destination. **CCE 2**	Establish family-oriented, neighborhood-based events to encourage a sense of community within the City. **CCE 2.1**	Establish a committee, like the Sheridan Celebrates steering committee, of individuals that have proven to be passionate, successful event planners in Sheridan, and task them with planning the following kinds of event on a regular basis: **CCE 2.1.1** - Movies in the Park - Community Run - Friday night live music - An even bigger annual Sheridan Celebrates	Sheridan Celebrates Budget, SSPRD	
			Work with the owner/managers of River Point to encourage a variety of events to locate at the amphitheater. **CCE 2.1.2**	Weingarten, Sheridan Celebrates Budget	
			Identify large community spaces, such as the old pool facility, that can used by multiple community groups. **CCE 2.1.3**		
		Maintain the success of existing events such as Sheridan Celebrates and National Night Out. **CCE 2.2**	Continue to provide as many resources as is feasible to ensure the success of these existing events. **CCE 2.2.1**	Local businesses	
		To serve as a role model and encourage healthy eating, establish healthy food policies for city government events. **CCE 2.3**	Work with LiveWell Colorado to establish Healthy Eating Active Living (HEAL) policies for the City. **CEE 2.3.1**	Live Well Grants	
	Encourage and support community organizations, neighborhoods, and schools with programs and events that will serve and engage the entire community. **CCE 3**	Talk with schools, recreation center and neighborhood organizations to determine what events are occurring. **CCE 3.1**	Publish list of events occurring in the schools and neighborhoods on-line and in the Sheridan newsletter. **CCE 3.1.1**	Sheridan School District	
		Support the coordination of schools, recreation centers, and other venues to expand free or low cost meals currently offered to low-income residents. **CCE 3.2**	Work with Sheridan organizations and local restaurants to create a community calendar that advertises free and low cost meals. **CCE 3.2.1**	Local businesses, Sheridan School District, SSPRD	
		Increase family incomes by enhancing access to and use of such federal programs. **CCE 3.3**	Publicize federal investments such as the earned income tax credit (EITC), nutrition assistance, health care, child care and Supplemental Nutrition Assistance program (SNAP). **CCE 3.3.1**	SNAP	
			Coordinate with Tri-County Health Department and Sheridan Health Services to improve access to and utilization of federal investments. **CCE 3.3.2**	Tri-County Health	
Growth and Economic Development (CG)	Define and promote a positive image of Sheridan that capitalizes on community strengths and neighborhood themes and allows the City to market itself to attract businesses and residents. **CG 1**	Build on the neighborhood theme by undertaking a professional branding campaign to craft an image or multiple images that represent each neighborhood that residents and business owners are comfortable with, and is also marketable. **CG 1.1**	Ensure that extensive public input is allowed for in the process. **CG 1.1.1**	South Metro Denver Chamber	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Growth and Economic Development (CG) cont.			Craft an image that accomplishes the following: **CG 1.1.2** •Identify what Sheridan and its neighborhoods want to be •Cultivate an image that is uniquely Sheridan and emphasizes the urban neighborhood theme •Capitalize on Sheridan's military and industrial heritage and present day industries •Promote the city as an outdoor recreation mecca where visitors and residents alike can enjoy the following activities: • Fishing • Biking • Bird watching • Kayaking and tubing • Walking		
		Promote the new community image of neighborhoods. **CG 1.2**	Update web presence with new neighborhood maps and tag lines, etc. **CG 1.2.1**		
			Do image rollout campaign including special events for unveiling of new neighborhood signs. **CG 1.2.2**		
			Produce a promotional video encompassing the themes of the new neighborhood brand and post it to the City website. **CG 1.2.3**		
		Incorporate messaging into the new branding campaign that resonates with small and emerging businesses in order to help recruit these businesses to locate in Sheridan. **CG 1.3**	Coordinate with business development groups like the South Metro Denver Chamber to share Sheridan's new branding materials through their communication networks. **CG 1.3.1**	South Metro Denver Chamber	
	Explore opportunities to diversify the local economy by recruiting desirable new businesses to Sheridan that bring living wage jobs to Sheridan residents, while encouraging an environment where existing businesses thrive. **CG 2**	Develop an overarching strategy and system for recruiting desirable businesses to Sheridan and retaining them long-term. **CG 2.1**	Explore potential of either contracting with a recruitment consultant, hiring a part-time economic development position, or contracting with the South Metro Denver Chamber for this purpose. **CG 2.1.1**	South Metro Denver Chamber	
			In the interim, City management and elected officials should attend trade shows, conferences and other forums to attract businesses. **CG 2.1.2**		
			Review the types of businesses which currently are attracted to Sheridan and evaluate what benefits the city and residents receive from these businesses. **CG 2.1.3**		
			Streamline the process for obtaining a business license. **CG 2.1.4**		
			Build an attractive environment for small and emerging businesses by offering networking opportunities, assistance programs, and a recognition program. **CG 2.1.5**	Small Business Loans	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Growth and Economic Development (CG) cont.		Capitalize on Sheridan's easy access to two Federal Highways - US Highway 285 and US Highway 85/Santa Fe, and one state Highway-Highway 88/South Federal Boulevard. **CG 2.2**	Explore possibility of establishing Sheridan as a supply distribution hub for regional business in the metro area to increase tax base, and capitalize on the City's central location. **CG 2.2.1**		
			Work with CDOT to ensure safe access to the State and Federal highways. **CG 2.2.2**	CDOT	
		Stimulate the local economy by addressing the issue of empty store fronts city-wide. **CG 2.3**	Work with property owners to maintain well-kept appearance of storefronts even when empty. **CG 2.3.1**		
			Strategically encourage "pop-up cafes" and other temporary businesses during slower times of year or slower economies for business owners and landlords along Federal Boulevard and Old Hampden Avenue. Research what other communities have done in this regard, and become involved with industry organizations that may exist to promote these types of temporary businesses. **CG 2.3.2**		
			Talk with businesses in Sheridan as to why they are thriving. Create strategies for other businesses based on findings. **CG 2.3.3**		
		Match new and existing employers with skills and education of Sheridan residents, encourage local hiring, and target specific employers who offer a living wage. **CG 2.4**	Work with existing businesses to encourage local hiring. **CG 2.4.1**		
			Work with South Metro Denver Chamber to identify potential employers to attract to Sheridan who fit the criteria above. **CG 2.4.2**	South Metro Denver Chamber	
		Support the development of workforce development programs in Sheridan and align the City's economic development efforts with building a stronger workforce. **CG 2.5**	Work with area organizations who have businesses and workforce developmen programs such as South Metro Chamber and Arapahoe Community College to offer services to Sheridan residents. **CG 2.5.1**		
			Support collaboration with the school district and other organizations on workforce development initiatives for youth. **CG 2.5.2**	Sheridan School District	
	Promote access to healthy food options through retail establishments. **CG 3**	Promote the development of new and existing retail venues to sell fresh, healthy food in the areas of the City where healthy food access is a challenge. **CG 3.1**	Work with the South Metro Denver Chamber to recruit new healthy food retail vendors to the City. **CG 3.1.1**	Tri-County Health	
			Identify programs, incentives, and/or grants to encourage existing small grocery or convenient stores to sell fresh fruit and vegetables in underserved areas. **CG 3.1.2**	Fresh Food Funding Program	

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Growth and Economic Development (CG) cont.	Promote community growth in a controlled fashion and to an extent that allows the City, residents, and business owners to accomplish desired goals, while preserving the existing urban neighborhood feel. **CG 4**	Though Sheridan is essentially land-locked, i.e. not surrounded by unincorporated, annexable land, there are a few adjacent properties and properties that are completely surrounded by the City that would benefit from being part of Sheridan. The benefits to property owners would be in the form of more readily available access to City services such as police protection. The City would benefit from increased sales tax base. Therefore, the City should develop formal policies outlining the City's wants and needs related to short and long-term growth. **CG 4.1**	Establish a formal annexation policy. **CG 4.1.1**	Arapahoe County	
			Develop more criteria for how, what, and why annexation would be used. For example, the City should develop an adequate public facilities system to ensure that growth pays its own way. **CG 4.1.2**		
			Develop more incentives for property owners to annex into Sheridan, such as reduced application fees, sales tax share back agreements and the like. **CG 4.1.3**		
			Identify criteria to annex specific parcels of land for annexation and contact the property owners to begin discussion. **CG 4.1.4**		
		To promote community growth, encourage redevelopment of underutilized properties currently in the City of Sheridan. **CG 4.2**	Work with property owners to identify redevelopment opportunities. **CG 4.2.1**		
			Reach out to the land development community with specific properties ready for redevelopment. **CG 4.2.2**		
Land Use and Community Design (CLU)	Use the Future Land Use Map to revise the Zoning Map. **CLU 1**	Provide a zone district which allows for a mix of commercial and residential properties on one parcel of land. **CLU 1.1**	Research how other communities are creating and implementing mixed use zone districts. **CLU 1.1.1**		
			Create a mixed use zone district which allows for both commercial and residential uses in one building or in multiple buildings on one piece of property. **CLU 1.1.2**		
			Ensure all new mixed use zone districts create walkable and well-connected neighborhoods. **CLU 1.1.3**		
		Provide an appropriate complement of overlay districts that modify the underlying zoning districts. **CLU 1.2**	Explore the possibility of an arterial overlay district for Federal and Old Hampden to allow for more flexibility in the application of density/intensity and other regulations in exchange for amenities, such as landscaping, parks or other facilities that go beyond Code requirements. **CLU 1.2.1**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Land Use and Community Design (CLU) cont.		Focus commercial development along arterial roadways and other major thoroughfares in Sheridan, such as Santa Fe and Federal. **CLU 1.3**	Perform an inventory of the land uses found along major thoroughfares in Sheridan to ensure that the existing uses match the requirements of the zone districts they occupy. **CLU 1.3.1**		
			Rezone portions of major thoroughfares to Business-1, Commercial, or Mixed Use to allow for more intense commercial development where feasible. **CLU 1.3.2**	Property Owners	
			Work to ensure that low-intensity commercial uses are located in Neighborhood Commercial zone districts so that land in Business-1 and Commercial zone districts is reserved for higher intensity uses. **CLU 1.3.3**		
		Review the Zoning Code to ensure there are allowances for healthy food land uses including non-store food retail outlets and food producing activities. **CLU 1.4**	Identify zone districts where non-store food retail will be allowed. **CLU 1.4.1**		
			Identify non-store food retail types that are applicable to Sheridan. **CLU 1.4.2**		
	Ensure an appropriate supply of housing in Sheridan at all density and affordability levels. **CLU 2**	Work to ensure the availability of a variety of housing types in Sheridan. **CLU 2.1**	Perform a housing needs assessment to identify product gaps and a marketing study to determine how much low-maintenance, townhouse, duplex and triplex housing Sheridan will need in the coming years. **CLU 2.1.1**	Grants, Sheridan Housing Authority	
			Rezone and amend zoning regulations to remove barriers to the development of a variety of housing types. **CLU 2.1.2**		
			Capitalize on opportunities for redevelopment that could provide such housing products. **CLU 2.1.3**	Property Owners, SRA	
			Conduct a review of existing City policies to identify barriers to the development of a variety of housing types that appeal to a broad spectrum of Sheridan residents such as accessory dwelling units and cooperative housing. **CLU 2.1.4**		
		Where feasible, integrate housing for different income levels within new and infill projects. **CLU 2.2**	Consider the use of development incentives for incorporating affordable units into development projects. **CLU 2.2.1**		
		Ensure the development of housing is closely coordinated with the planning of transit stops, recreational amenities and community services in order to promote a more accessible and walkable city. **CLU 2.3**	Work with the Regional Transportation District (RTD) and South Suburban Parks and Recreation District (SSPRD) to provide access to transit and recreational opportunities when new housing is considered. **CLU 2.3.1**	RTD, SSPRD	
	Ensure that development in areas that are vulnerable to natural hazards is appropriately regulated. **CLU 3**	Ensure construction of habitable structures in the floodplain that meet FEMA standards. **CLU 3.1**	Consider the creation of a "natural hazards" overlay zone district to be applied to properties in the floodplain. **CLU 3.1.1**		
		Make better use of land in the floodplain. **CLU 3.2**	Add to the existing trail network that runs along the waterways in the community. **CLU 3.2.1**	Arapahoe County Open Space, GOCO	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Land Use and Community Design (CLU) cont.			Where appropriate, continue to allow for storage uses in floodplains so as to preserve buildable ground for uses that require the habitation of people. **CLU 3.2.2**		
	Capitalize on opportunities for growth and redevelopment in Sheridan. **CLU 4**	Work with the County and other surrounding municipalities (Denver and Englewood) to develop Intergovernmental Agreements, Memorandums of Understanding, or other similar agreements to facilitate such growth. **CLU 4.1**	Identify specific growth areas that meet state requirements and city criteria for annexation into Sheridan. **CLU 4.1.1**	Arapahoe County, Denver, Englewood	
			Approach the adjacent jurisdiction(s) to discuss the potential for annexation. **CLU 4.1.2**		
		Ensure that the Future Land Use Map is up to date and reflects the current needs of the community. **CLU 4.2**	Identify specific growth areas and assess to determine whether or not the Future Land Use Map is accurate. **CLU 4.2.1**		
		Identify specific areas to target for redevelopment and begin the process required by state law to initiate redevelopment in those areas by approaching property owners. **CLU 4.3**	Begin developing conditions surveys and potential redevelopment plans for the following target areas: **CLU 4.3.1** • Federal Blvd • Old Hampden • South Santa Fe Business Park • Riverfront areas	SRA	
		Ensure that new growth areas and redevelopment plans incorporate transportation access and active transportation options into the overall vision for the area. **CLU 4.4**	Work with the Regional Transportation District (RTD) and South Suburban Parks and Recreation District (SSPRD) to provide access to transit and active transportation opportunities in new growth and redevelopment areas. **CLU 4.4.1**	RTD, SSPRD	
	Provide more opportunities for walking and promote walking as a viable transportation option in Sheridan. **CLU 5**	To address long-term walkability issues, develop a "pedestrian infrastructure" plan for how pedestrians move safely along and across Federal Boulevard and Oxford Avenue. **CLU 5.1**	Establish a method that incorporates sufficient community outreach when creating the pedestrian plan. **CLU 5.1.1**	CDOT	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Land Use and Community Design (CLU) cont.			Develop a plan that addresses the following issues raised by citizens of Sheridan: **CLU 5.1.2** • Need to create a safe pedestrian crossing of Highway 85/Santa Fe and US 285/Hampden Ave. • Need for uniform sidewalks along Federal and Oxford; • Need to create a safe crossing at a minimum of three locations across Federal Boulevard; • Need for connections between neighborhoods and the South Platte River and Bear Creek Corridors; • Need for more street trees along Federal and Oxford to provide shade and pleasant views for pedestrians. Street trees can also lower car speeds as well. • Need more lighting on neighborhood streets. • Need to provide safe and adequate sidewalks for the aging populations.	CDOT	
		Tap outside sources for guidance on how to implement short-term walkability measures. **CLU 5.2**	Contact other communities that are bisected by Federal and State Highways to gain an understanding of walkability issues they have encountered and the steps they took to address those issues. Possible metro area communities to contact: **CLU 5.2.1** • Arvada • Denver • Englewood • Littleton • Wheat Ridge		
			Pursue grants and other financial incentives for implementing walkability measures. **CLU 5.2.2**	Tri-County, Kaiser Permanente Walk and Wheel Grant	
			Contact American Planning Association (APA) list serve and APA Planner's Advisory Service to access a list of funding opportunities that other municipalities have used to improve walkability. **CLU 5.2.3**		
		Work with CDOT to address some of the traffic speeds and multiple curb-cuts along Federal Boulevard, and make the area more walkable. **CLU 5.3**	Explore the possibility of adding bump-outs, raised cross-walks, bicycle lanes, speed humps and appropriate signage at key intersections along Federal Boulevard such as Old Hampden and Oxford Avenue. **CLU 5.3.1**	CDOT	
			Explore the possibility of installing landscaped medians that would divide the north and south bound lanes of Federal between Old Hampden and Union to provide pedestrian refuge in the middle of the street. **CLU 5.3.2**	CDOT	
		Encourage mixed use, cluster development and central parking facilities. **CLU 5.4**	Perform an assessment of the current zoning code to ensure that it allows for implementation of such parking concepts and revise as needed. **CLU 5.4.1**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Land Use and Community Design (CLU) cont.			Review the current zoning regulations and consider updating site plan requirements that promote pedestrian and bicycle infrastructure on private property such as sidewalks and bicycle parking. **CLU 5.4.2**		
		Identify and prioritize pedestrian and bicycle infrastructure investments that get people from where they live to places they want to go like businesses, schools, recreation center, parks, and transit stops. **CLU 5.5**	Encourage the development of new complementary land uses not already present in residential neighborhoods, such as grocery stores, basic commercial services, parks and recreational fields, and schools. **CLU 5.5.1**		
	Ensure the existence of attractive, tasteful, unobtrusive private and public signage throughout the community that efficiently directs residents and visitors to businesses, transportation routes, cultural, and recreational opportunities, and other places and facilities of interest within the City of Sheridan. **CLU 6**	Maintain strong, fair, and simple code limitations on the size, design, color, and brightness of signs in Sheridan, particularly along Old Hampden, Federal and Oxford. **CLU 6.1**	Form a signage steering committee and conduct a series of workshops with local business owners to gain a thorough understanding of their signage needs and wants including the use of LED message boards. **CLU 6.1.1**	Metro Denver sign companies	
			Evaluate the ways other communities in the metro area regulate signage and the subsequent results. **CLU 6.1.2**		
			Revise the current sign code to reflect the needs of business owners and the desires of the City. **CLU 6.1.3**		
		As part of an overall branding campaign to unify Sheridan as an urban community in the Denver suburbs, develop a public way-finding signage plan in multiple languages to direct residents and visitors to public transit, and places and facilities of interest in Sheridan. **CLU 6.2**	Form a signage steering committee and canvas the different neighborhoods and arterial roads to determine where public directional signage would be the most effective in helping people: 1) realize they are in the City of Sheridan; 2) find their way around the City and 3) know what neighborhood they are in. **CLU 6.2.1**	UCD Urban Design Program Students	
			Based on the findings of the canvassing effort, create a map identifying the locations of proposed way-finding signage. **CLU 6.2.2**		
			Coordinate the effort with school students (high school and college), business owners, property owners, and CDOT for placement of signs in a variety of locations that may be outside Sheridan's jurisdiction or on private property. **CLU 6.2.3**		
			Coordinate the look and overall design of the signs with the broader branding effort for the City as a whole. **CLU 6.2.4**		
			Work with local artists to design signs. **CLU 6.2.5**	Local Artists	
			Obtain grants or other sources of funding to offset the cost of public signage whenever possible. **CLU 6.2.6**		
			Install the signs, accounting for ongoing maintenance in the budget. **CLU 6.2.7**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Land Use and Community Design (CLU) cont.	Establish and enforce regulations and obtain funding sources designed to ensure that new and existing public and private developments are attractive, contribute to a desirable community image, and set a high standard for future development. **CLU 7**	Ensure that any future land use codes provide for design guidelines pertaining to architecture and landscaping associated with new or existing development and provide the appropriate enforcement personnel and action. **CLU 7.1**	Evaluate the portion of the code that addresses community design, and revise as needed to provide the ability for officials to require the following: **CLU 7.1.1** • Architecture that consists of a variety of building materials, changes in roof line, wall articulation, and interesting architectural features; • Landscaping that consists of street trees, a variety of plants, turf and an appropriate ratio of live to inanimate materials, such as mulch or rock. • Other code elements which would enhance the attractiveness of the individual site and the community as well.		
		Explore and establish funding sources to address issues related to aesthetics of existing private structures and public infrastructure. **CLU 7.2**	Explore the use of urban renewal and tax-increment financing to address issues of blight that impact overall aesthetics, including deteriorating structures, overhead power lines, cracked pavement, damaged or non-existing sidewalks, or similar issues in targeted areas. **CLU 7.2.1**	SRA	
			Explore the possibility of acquiring development funds to establish programs for business façade remodeling, home weatherization and remodeling, public art, tree-planting or other beautification projects throughout the City. **CLU 7.2.2**	SRA, HUD	
			Work with CDOT to provide attractive entry way signage to the community along Santa Fe and Federal Boulevard. **CLU 7.2.3**	CDOT	
	Promote more resilient development practices for new projects and redevelopment practices. **CLU 8**	Promote integrating stormwater management into landscape planning in an effort to support green infrastructure and increase the attractiveness of stormwater management infrastructure. **CLU 8.1**	Encourage integration of stormwater management practices in site development and landscaping requirements. **CLU 8.1.1**	Institute for Environmental Solutions (IES)	
Recreation, Open Space, and Culture (CROSC)	Improve community quality of life, health, attractiveness, and identity, by providing recreational opportunities through the creation and maintenance of a sustainable system of interconnected parks, trails, and recreation facilities. **CROSC 1**	Connect all the trail segments, greenway systems, and bike paths throughout the City and the region, as opposed to individual trail segments that do not connect to other amenities or resources. **CROSC 1.1**	Create an overall Trails Plan for the City. **CROSC 1.1.1**	DRCOG, CDOT, GOCO	
			Work with the South Platte Working Group to implement the recommendations of the South Platte Corridor River Vision pertaining to trail improvements along the South Platte River. **CROSC 1.1.2**		

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Recreation, Open Space, and Culture (CROSC) cont.			Work collaboratively with Sheridan School District and South Suburban Parks and Recreation to identify opportunities for increasing access to existing resources like playgrounds and recreation facilities. **CROSC 1.1.3**	SSPRD, School District	
			Create a path connecting the Quincy trail across Federal and down to Centennial Park. **CROSC 1.1.4**	ACOS Grant, GOCO	
			Stripe more bike lanes on streets to provide connection between the regional trails along the waterways and various parts of the City. **CROSC 1.1.5**		
			Identify sources of funding for the trail connecting effort, which may include general funds, GOCO and/or other grants, urban renewal/TIF, or private donations. **CROSC 1.1.6**		
			As appropriate, ensure that new development or redevelopment projects are required to install trails that contribute to the overall trail system in the City and the region as a whole. **CROSC 1.1.7**		
			Take advantage of potential greenways that might exist in utility or railroad rights-of-way as opportunities for adding to the overall trail and greenway network or possibly as locations for community gardens. **CROSC 1.1.8**	BNSF	
		Create a healthy food education program that includes education for healthy cooking and food shopping. **CROSC 1.2**	Work with Sheridan Health Services, Tri-County Health Department and other organizations to develop and implement programs. **CROSC 1.2.1**	Sheridan Health Services, Tri-County Health, Local restaurants	
		Develop a "shared use" strategy to increase access to parks, trails, playgrounds, and recreational facilities for all Sheridan residents. **CROSC 1.3**	Encourage more interaction between South Suburban and Sheridan School Districts to enhance and preserve the recreation center, particularly to reutilize the abandoned pool area. **CROSC 1.3.1**	SSPRD, School District	
			Promote unified messaging about the resources available to Sheridan residents through existing communication portals with the City, Sheridan School District, and South Suburban Parks and Recreation. **CROSC 1.3.2**		
	Enhance community quality of life, attractiveness and identity by preserving significant views, and diverse habitat especially along the waterways. **CROSC 2**	Preserve the natural habitat around the South Platte River and Bear Creek for sustainability, recreational and educational purposes. **CROSC 2.1**	Maintain enforcement of floodplain regulations limiting development near such waterways. **CROSC 2.1.1**		
			Adopt the recommendations of the South Platte Working Group Vision for the South Platte River. **CROSC 2.1.2**	SPWG	
			Work with Ground Work Denver to continue to clean-up and restore native vegetation along Bear Creek. **CROSC 2.1.3**	Ground Work Denver	
		Promote best practices for improving water quality through regional cooperation and public education initiates. **CROSC 2.2**	Participate in regional water quality projects and initiatives to represent Sheridan's unique water quality concerns. **CROSC 2.2.1**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Recreation, Open Space, and Culture (CROSC) cont.			Continue to work with outside agencies to improve water quality in Bear Creek and the South Platte River. **CROSC 2.2.2**	IES	
	Increase the tree canopy through changes in City regulations and programs that encourage the planting of trees along streets and in new construction and redevelopment of private property. **CROSC 3**	Partner with organizations that provide assistance with tree-planting campaigns. **CROSC 3.1**	Tree species should be selected for site suitability, superior form, disease resistance, regional performance, drought tolerance, urban tolerance, diversity, and mature size. **CROSC 3.1.1**		
			Review the current zoning regulations and consider updating landscape requirements to promote increased tree canopy in the City. **CROSC 3.1.2**		
Transportation and Utilities (CT)	Ensure that appropriate transportation infrastructure and facilities exist to support future growth in the community while continuing to adequately serve existing residents, businesses, and visitors. **CT 1**	Develop a multi-modal transportation master plan for the City with measurable goals that will provide guidance for infrastructure investments. **CT 1.1**	Include the following in the multi-modal plan: **CT 1.1.1** • Non-motorized classification system map (bike, pedestrian, trails) • Complete streets cross-section standards for each classification; • Potential/proposed road alignments in the future growth area; • Rerouting semi-truck traffic off Federal onto Santa Fe.	Kaiser Permanente Walk and Wheel Grant	
			Use volunteers to conduct a multi-modal survey and do necessary pedestrian counts in locations outlined by the City. **CT 1.1.2**	Tri County Health	
			Work with RTD to ensure that the area is served by public transit. **CT 1.1.3**		
		Consider a "Complete Streets" approach to street design and construction decisions to create a safe and inviting environment for all ages and abilities to walk, bicycle, and use public transportation. **CT 1.2**	Adopt a Complete Streets policy that establishes a process for balancing the use of street rights-of-way to accommodate pedestrian and bicycle needs, as well as transit, trucks, and personal vehicles in all infrastructure projects. **CT 1.2.1**	Safe Routes to School Grant	
		Use the 2012 Capital Improvement Plan recommendations to formulate appropriate budget numbers each year for road repairs. **CT.1.3**	Evaluate the condition of City road and sidewalk systems, building upon the findings of the 2012 Capital Improvement Plan. **CT 1.3.1**		
			Recommend a specific road repair and prioritized work schedule, building upon the findings of the 2012 Capital Improvement Plan. **CT 1.3.2**		
			Discuss revenue strategies to address the cost of the improvements. **CT 1.3.3**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Transportation and Utilities (CT) cont.		Work with CDOT to address the limitations of Federal Boulevard pedestrian movements in the City through traffic calming design treatments such as raised crosswalks, bump-outs, medians and street trees. **CT 1.4**	Establish and initiate dialogue with CDOT to get an idea of what they are willing to do to help address the problem, and what resources might be available. **CT 1.4.1**		
			Use alternative financing strategies to help address some of the traffic issues along Federal Boulevard. **CT 1.4.2**		
	Have a clear understanding of the public utility capacity in the City. **CT 2**	Create a comprehensive analysis of the existing utilities and a utilities master plan. **CT 2.1**	Meet with public utility providers to understand capacity and service delivery limitations and work with the providers to encourage expanding systems as appropriate. **CT 2.1.1**	Utility Providers	
		Work with outside utility and communication providers to address limitations to growth by expanding cell zones, increasing the availability of three phase power to support industry, and expanding on improved broadband availability. **CT 2.2**	Consider partnering with communication companies and investing public funds in the expansion of fiber optics, broadband or cell networks to help support and encourage commercial growth in the area. **CT 2.2.1**	Telecommunications Industry	
			Work with outside companies on a campaign to "get out the vote" to support expanding the City's broadband capabilities. **CT 2.2.2**		
		Work with the Sanitation District to identify and address deficiencies in the sanitation system that may be limiting growth or impacting quality of life. **CT 2.3**	Begin by opening dialogue with the Districts and voicing concerns about the current status of the system, and the system's capacity for growth. **CT 2.3.1**	SRA, TIF Funds, Sanitation Districts	
		Evaluate untapped public financing methods for infrastructure maintenance, repair and construction, such as tax-increment financing, and State and Federal grants. **CT 2.4**	Examine a variety of different financial tools for funding needed infrastructure improvements. **CT 2.4.1**		
			Task the Sheridan Redevelopment Authority with performing blight studies on targeted portions of the city, and establish tax-increment finance districts in the areas that need the most help and meet Urban Renewal criteria. **CT 2.4.2**	SRA	
			Identify funding source to perform blight studies. **CT 2.4.3**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Transportation and Utilities (CT) cont.		Enforce current policies that new development is required to "pay its own way" in terms of providing adequate public infrastructure to serve the proposed projects. If the City proves to be absorbing an unsustainable proportion of the public improvements required for development, develop an "adequate public facilities" ordinance to address the problem. **CT 2.5**	Evaluate Sheridan's codes and ordinances and look at updating public infrastructure adequacy requirements for new developments. **CT 2.5.1**	CDOT, Private Developers	
	Work with adjacent communities and regional agencies on transportation demand management initiatives that lead to reduced vehicle miles traveled in and around the City of Sheridan. **CT 3**	Participate in DRCOG initiatives that address transportation issues. **CT 3.1**	Continue to work with the City of Englewood to maximize the usage of light rail by residents and employees of both communities. **CT 3.1.1**	City of Englewood	
Community Image (CI)	Clarify, advertise, and enforce existing ordinances designed to address negative community image issues to keep Sheridan clean, safe, and inviting for residents, visitors and business owners and operators. **CI 1**	Ensure that codes related to community design and nuisance abatement are clear, enforceable, fair, and accomplish the ultimate goal of a clean, safe and inviting Sheridan. **CI 1.1**	As a part of any future zoning code update, address issues related to community design and nuisance abatement. **CI 1.1.1**		
			Implement “Sheridan Shines” marketing campaign, which is designed to make people aware of typical enforcement concerns and encourage them to come into compliance. **CI 1.1.2**	Court fees, Republic Services	
			Ensure that residents and business owners have sufficient opportunity to provide input during any code revision process regarding what is and is not acceptable in terms of property appearance. **CI 1.1.3**		
			Issue frequent public service announcements in the Sheridan Newsletter and on the City website to remind residents and business owners that the City is actively monitoring property conditions and will be issuing citations to violators; also remind people about City regulations and assistance programs that may be available to them. **CI 1.1.4**		
		Work with landlords to develop programs and practices that educate them about their responsibilities to the condition and the tenants of the properties. **CI 1.2**	Evaluate ways other communities encourage landlord education and propose new strategies for Sheridan. **CI 1.2.1**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Community Image (CI) cont.		Employ a broad-based communication and cooperation strategy designed to open continued dialogue between the City, residents, business owners, and other entities that can serve as partners in an ongoing effort to keep Sheridan clean, safe, and inviting. **CI 1.3**	Leverage public interest in beautification and maximize use of City staff time by establishing a "neighborhood watch" program, where community volunteers in each neighborhood act as the "eyes and ears" of the police in the community, and report violations as they occur and identify properties that are being exceptionally well maintained. **CI 1.3.1**	Court fees	
			Reach out to landlords that rent properties to tenants in the City, and make them aware of the new campaign to keep Sheridan beautiful, and warn them of the penalties for code violations. **CI 1.3.2**		
			Consider partnerships amongst business owners and between public and private entities that encourage property improvements. **CI.1.3.3**	Arapahoe County, Republic Services, Business Owners	
			Make CDOT aware of the unsightly conditions (weeds, no landscaping, deteriorating curbs) that much of the state right-of-way in the City is in and request that it be cleared up, and improvements made where needed. **CI 1.3.4**	CDOT	
		Address safety, livability, and aesthetic issues along Federal due to excess traffic and speeding. **CI 1.4**	Analyze traffic and pedestrian movements along Federal. If appropriate, work with CDOT and local business owners to employ traffic calming measures sometimes known as a “road diet” along Federal Boulevard including: **CI 1.4.1** • Blinking “Slow Down” and/or “Crosswalk” signage • Raised crosswalks and bump-outs at intersections with Federal Boulevardroadway • Bike lanes, medians, street art to narrow roadway and protect pedestrians/cyclists • Install HAWK signal at Quincy path intersection with Federal	CDOT	
			Work to eliminate negative image issues along Federal such as underutilized or vacant property, junk storage, deteriorating buildings, deteriorated streets, inadequate infrastructure and missing segments of sidewalk. **CI 1.4.2**		
		Establish a funding mechanism for redevelopment activities designed to eliminate blight in those areas designated for redevelopment. **CI 1.5**	Conduct blight studies/conditions surveys in certain areas of the City and establish tax-increment finance districts to provide redevelopment incentives to developers and property owners. **CI 1.5.1**	SRA	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Community Image (CI) cont.			Expand the boundaries of the Sheridan Urban Renewal Authority to address blight issues including underutilized property, junk storage, deteriorating buildings, deteriorated streets. **CI 1.5.2**	SRA	
			Develop a list of priority areas that require the most attention including: **CI 1.5.3** • Roads in the Hill neighborhood (lack of curb, gutter and sidewalk) • Vacant properties with abandoned buildings and overgrown weeds throughout the city • Lack of continuous sidewalk along Federal Boulevard • Mix of truck and pedestrian traffic at the Federal/Oxford intersection • Storage of junk covering entire backyards in certain locations of the City	SRA, CDOT	
		Develop ongoing City programs designed to channel funds into the areas where they are needed, and where private or public partnerships may be found. **CI 1.6**	Develop revolving loan program for property owners in tax increment finance (TIF) districts to fund façade improvements, parking lot re-pavement, utility relocation/undergrounding. **CI 1.6.1**	SRA, TIF Funds	
			Use TIF funds to finance public needs such as street furniture, street trees and plants, traffic calming measures, cross walks, bike racks, decorative street lights and other public capital improvements that make the streetscapes more attractive, functional and inviting. **CI 1.6.2**	SRA, TIF Funds	
			Use TIF and other funds as needed to address large urban renewal projects under circumstances where simple clean-up and renovation is not enough to eliminate blight. Associated activities may include planning, building relocation (if needed), resident relocation (if needed), acquisition, demolition and new construction. **CI 1.6.3**	SRA, TIF Funds	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Goat Hill Neighborhood (NH)	Restore Old Hampden (between Federal and Zuni) to its previous role as the economic hub and gathering place of the Goat Hill Neighborhood and northern Sheridan. **NH 1**	Capitalize on the high car counts along Federal and US Highway 285 to attract new businesses. **NH 1.1**	Ensure appropriate zoning is in place to encourage the types of businesses desired for the corridor. **NH 1.1.1**		
			Explore incentives the City could provide to encourage businesses to relocate to this corridor. **NH 1.1.2**		
			Provide Code Standards which allow for urban levels of development to occur. **NH 1.1.3**		
		Update the Old Hampden streetscape. **NH 1.2**	Address infrastructure problems including roadway and sidewalk repair, drainage improvements, addition of street lights, installation of fiber optics, providing City "hotspots" to promote use of Wi-Fi in public places, etc. **NH 1.2.1**	General fund, Xcel, Main Street Grants	
			Encourage renovation of building facades through the establishment of a revolving loan fund, urban renewal program, or other funding sources. **NH 1.2.2**		
			Start an "Adopt-a-Street" program comprised of business owners along Old Hampden. **NH 1.2.3**	Local business owners	
			Encourage the installation of street trees and street furniture through the establishment of a revolving loan fund, urban renewal program, or other funding sources. **NH 1.2.4**	SRA	
			Work to encourage the existence and use of public transportation in the area by working with RTD and other organizations to increase levels of service along Hampden Avenue, Federal, and Zuni Streets. **NH 1.2.5**	RTD	
		Hold regular public events along old Hampden to increase levels of foot and vehicular traffic in the area. **NH 1.3**	Explore the idea of a farmers market that would be held during the summer months in a business parking lot along Hampden Avenue. **NH 1.3.1**		
			Encourage regular block parties with live music, and other community building activities during the summer months in Persinger Park. **NH 1.3.2**		
			Establish a Christmas market to be held during the holiday season along Old Hampden Avenue. **NH 1.3.3**	South Metro Denver Chamber	
	Model Old Hampden Avenue after Olde Town Arvada or Main Street Littleton. **NH 2**	Encourage walkability. **NH 2.1**	Consider the installation of bump-outs at heavily used crosswalks to increase the comfort levels of pedestrians crossing Hampden. **NH 2.1.1**		
			Provide sidewalks and trails in the area where none currently exist and ensure that all existing trails and sidewalks in the area are in good repair and connect to one another. **NH 2.1.2**		
		Encourage "live above, work below" land use and building configurations. **NH 2.2**	Explore the possibility of amending the Zoning Ordinance to allow for mixed use buildings along Hampden. **NH 2.2.1**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Goat Hill Neighborhood (NH) cont.			Look to rezone properties as needed to accommodate multiple uses in one building. **NH 2.2.2**		
			Use PUD overlays to encourage developers and redevelopers of property along Hampden to create "live-work" units. **NH 2.2.3**		
		Create design standards for arterial streets which emphasize buildings built at the ROW line. **NH 2.3**	Encourage a PUD overlay for this stretch of Hampden to provide redevelopment opportunities. **NH 2.3.1**		
	Update the infrastructure of the residential portions of the neighborhood while simultaneously preserving its rural feeling. **NH 3**	Capitalize on the "Hill" as the dominant, defining feature of the neighborhood. **NH 3.1**	Develop entryway monuments possibly historical in nature, in strategic locations to emphasize neighborhood access points. **NH 3.1.1**		
			Incorporate public vantage points into new development or infrastructure upgrades designed to promote the views from the hill. **NH 3.1.2**		
		Preserve the great views from the neighborhood. **NH 3.2**	Ensure that new building height maximums preserve views. **NH 3.2.1**		
			Develop neighborhood design guidelines that contemplate specific types of uses, structures, and the mass and scale of these structures designed to take advantage of the views. **NH 3.2.2**		
			Create a trails plan for the neighborhood which identifies the existing trails and opportunities to expand the trail network and capitalize on vantage points in the neighborhood. **NH 3.2.3**	GOCO, Arapahoe County, SSPRD	
		Identify funding sources to help maintain and expand the existing park and trail network. **NH 3.3**	Consider allocating a portion of City sales tax and Open Space funds for such uses. **NH 3.3.1**		
			Apply for GOCO and other grants. **NH 3.3.2**	GOCO, SSPRD	
			Continue to identify properties to purchase and create an east west street connection in this neighborhood. **NH 3.3.3**		
			Work with property owners to establish conservation easements within which trails can be constructed. **NH 3.3.4**	Arapahoe County, Property Owners	
			Continue to use Arapahoe County Open Space Shareback Funds and Conservation fund dollars for parks and trails. **NH 3.3.5**	Arapahoe County	
	Encourage new construction of single family homes on available vacant lots and on properties in need of extensive rehabilitation. **NH 4**	Use existing infrastructure in the most effective means possible to promote new development in their neighborhood. **NH 4.1**	Work with the Realtor Association and Home Builders Association to market vacant properties. **NH 4.1.1**	Realtor Association, Home Builders Association	
			Work with construction companies to improve infrastructure as new homes are built. **NH 4.1.2**	Private Developers	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
The Bottoms Neighborhood (NB)	Examine how this neighborhood can capitalize on the Englewood light rail station located a half a mile east of the neighborhood. **NB 1**	Increase overall connectivity between the neighborhood, other portions of Sheridan and the metro area as a whole. **NB 1.1**	Continue to work with Englewood via the Next Steps Study funded by DRCOG to explore ways to connect the communities via a road or path such as Floyd Avenue that goes underneath or over Santa Fe and the railroad tracks. **NB 1.1.1**	DRCOG, City of Englewood	
			Engage RTD to maximize public transit in the area. **NB 1.1.2**	RTD	
		Spur reinvestment in the Bottoms Neighborhood. **NB 1.2**	Examine the zoning in the area to determine if an appropriate mix is present to develop in a manner that is complementary to the objectives of the neighborhood. **NB 1.2.1**		
			Explore rezoning as appropriate to encourage development of the neighborhood. **NB 1.2.2**		
			Analyze the infrastructure in the neighborhood to see how much and what type of development the existing streets and utilities can support. **NB 1.2.3**		
			Work with Englewood to explore the possibility of connecting Floyd Avenue across Santa Fe. **NB 1.2.4**	City of Englewood	
	Use the Riverton on the Platte luxury apartment community as a catalyst for new development in the neighborhood. **NB 2**	Encourage the development of restaurants, art galleries, and shops to serve the residents and business owners in this area as well as others who would explore this area. **NB 2.1**	Ensure that the area is zoned appropriately for such uses and not over zoned with heavier Industrial type uses. **NB 2.1.1**		
			Review the existing uses permitted in the current zone districts and determine if they fit with the proposed vision for this neighborhood. **NB 2.1.2**		
			Work with the South Denver Metro Chamber to attract new businesses to the neighborhood. **NB 2.1.3**	South Metro Denver Chamber	
			Develop a suite of incentives designed to attract desirable businesses to the neighborhood, such as tax incentives, permit fee reductions, impact fee discounts, and others. **NB 2.1.4**		
		Update the streetscape, including building facades in the neighborhood to match the new landscaping installed with the Riverton on the Platte Apartment Complex. **NB 2.2**	Address infrastructure problems including roadway and side walk repair, drainage improvements, addition of street lights, installation of fiber optics, providing “hotspots” to promote use of wi-fi in public places, etc. **NB 2.2.1**	SRA, CDBG-Funds	
			Encourage renovation of building facades through the establishment of a revolving loan fund, urban renewal program, or other funding sources. **NB 2.2.2**	SRA	
			Encourage the installation of street trees and street furniture through the establishment of a revolving loan fund, urban renewal program, or other funding sources to increase walkability. **NB 2.2.3**	SRA	
			Work to encourage the existence and use of public transportation in the area by working with RTD and other organizations to increase levels of service in the area along Floyd and Platte River Drive. **NB 2.2.4**	RTD	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
The Bottoms Neighborhood (NB) cont.		Encourage regular public events in the neighborhood to increase levels of foot and vehicular traffic between the apartment complex and the amenities in this neighborhood and immediately adjacent to the area. **NB 2.3**	Establish a farmers market that would be held during the summer months in a business parking lot not used on the weekends. **NB 2.3.1**		
			Hold regular block parties with live music during the summer months. **NB 2.3.2**		
			Establish a Christmas market to be held during the holiday season in Barnes Park or in one of the businesses. **NB 2.3.3**		
	Model The Bottoms neighborhood after neighborhoods in Denver, such as the Highlands and South Pearl that have transitioned from primarily residential to a mix of residential and commercial properties that are complimentary to one another. **NB 3**	Encourage walkability throughout this neighborhood and connecting to adjacent neighborhoods. **NB 3.1**	Consider the installation of bump-outs at heavily used cross walks and streets to increase the comfort levels of pedestrians. **NB 3.1.1**		
			Provide connecting sidewalks and trails in the area where none currently exist and ensure that all existing trails and sidewalks in the area are in good repair. **NB 3.1.2**		
			Provide a system of sidewalks in the neighborhood that safely connect to the South Platte River Trail. **NB 3.1.3**		
			Install a pedestrian path under or over Hampden at Brady Court or other suitable location. **NB 3.1.4**	CDOT, SSPRD	
		Encourage “live above, work below” land use and building configurations. **NB 3.2**	Explore the possibility of amending the Zoning Ordinance to allow for mixed use buildings along Hamilton Place. **NB 3.2.1**		
			Use PUD overlays to encourage developers and redevelopers of property along Hamilton Place to create “live-work” units. **NB 3.2.2**		
			Examine City Code to encourage urban design standards. **NB 3.2.3**		
	Work to preserve the rich history of the Bottoms Neighborhood. **NB 4**	Develop a historic preservation program designed to offer resources to residents. **NB 4.1**	Reach out to historic preservation experts (government agencies, volunteers and/or consultants) for help in establishing a historic preservation program. **NB 4.1.1**	Englewood, DRCOG, State Historic Preservation Office	
			Identify potential funding program sources either outside or internally for a historic preservation program. **NB 4.1.2**	State Historic Preservation Office	
			Create a firefighter memorial in Barnes Park. **NB 4.1.3**	Sheridan Historical Society	
		Once a historic preservation program is established, conduct a survey of historic buildings in the area and create a register. **NB 4.2**	Reach out to organizations such as History Colorado for guidance in developing a strategy, and potential funding strategies for conducting the survey. **NB 4.2.1**	Historic Colorado, Inc., State Historical Fund	
		Develop a marketing campaign designed to promote the history of the area. **NB 4.3**	Hold regular events designed to promote the history of Sheridan. **NB 4.3.1**	Historic Colorado, Inc., State Historical Fund, Sheridan Historical Society	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
The Bottoms Neighborhood (NB) cont.			Identify noteworthy historical events and buildings and identify with plaques, brochures, etc. and create a walking tour of the neighborhood. **NB 4.3.2**	Sheridan Historical Society	
	Work with Urban Drainage, the City Public Works Department, and the neighborhood to address flooding issues. **NB 5**	Undertake formal study process to identify areas most prone to flooding. **NB 5.1**	Conduct neighborhood outreach to develop an idea of where the problem spots are. **NB 5.1.1**		
			Review and implement City drainage plans and recommendations made in the 2012 Capital Improvements Plan designed to address the problems. **NB 5.1.2**		
		Once flood-prone areas are identified, work to obtain funding to offset some of the costs associated with mitigation. **NB 5.2**	Develop a strategy for obtaining and managing and distributing the funds once obtained. **NB 5.2.1**	CDGG Funds	
			Form a Special Improvements District (SID) to fund drainage and street improvements in this neighborhood. **NB 5.2.2**		
River Point Neighborhood (NRP)	Work to maintain existing economic centers in the neighborhood while simultaneously encouraging other sources of growth. **NRP 1**	Ensure that the River Point Shopping Center – the "Jewel in Sheridan's Crown" – remains a regional draw and continues to be a strong economic driver for the City. **NRP 1.1**	Maintain the aesthetics and the supporting infrastructure for the retail center. The following are some improvements that may be needed in the next five years: **NRP 1.1.1.** • Parking lot resurfacing and restriping; • Building façade improvements; • Signage updates; • Landscape replacement; • Road widening (turn lanes, etc.)	SRA	
			Use the existing resources of the Sheridan Urban Renewal Authority while working to establish other sources of revenue, such as a Business Improvement District (BID), to make needed improvements. **NRP 1.1.2**	SRA	
		Diversify the neighborhood's overall economic base by encouraging growth outside of the River Point Shopping Center. **NRP 1.2**	Create an economic development program for the neighborhood and the City whereby new businesses are recruited. **NRP 1.2.1**	SRA, Property Owners	
			Encourage multi-family residential development along Hampden near the intersection with River Point Parkway. **NRP 1.2.2**	SRA, Property Owners	
			Encourage mixed residential and commercial uses throughout the River Point Neighborhood to allow additional development opportunities while preserving and enhancing the retail base. **NRP 1.2.3**	SRA, Property Owners	
			Work to attract a higher end hotel in this neighborhood. **NRP 1.2.4**	SRA, Property Owners	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
River Point Neighborhood (NRP) cont.			Consider working with the owners of the Flying Saucer RV Park to incorporate permanent residential homes and more retail development in the neighborhood, and more sales tax for the City. **NRP 1.2.5**	SRA, Property Owners	
		Work to attract and retain recreation-oriented businesses that capitalize on the waterways and trails in the City. **NRP 1.3**	Work with outdoor-oriented business owners to develop incentives and maintain an environment where such businesses can thrive. **NRP 1.3.1**	SRA, Property Owners	
	Continue to work with the City of Englewood and the South Suburban Parks and Recreation District to offer recreational opportunities to the citizens of Sheridan. **NRP 2**	Ensure that the land occupied by the golf course remains in accord with Sheridan's agreement with the City of Englewood. **NRP 2.1**	Pursue funding of the proposed River Run Park on the southwest corner of the Broken Tee Golf Course. **NRP 2.1.1**	GOCO, Arapahoe County, Urban Drainage, Colorado Water Conservation Board, City of Englewood	
			Provide more trail connections between the golf course and the shopping center. **NRP 2.1.2**	SRA, City of Englewood, Weingarten	
			Every ten years evaluate with the City of Englewood the profitability of the golf course. **NRP 2.1.3**	City of Englewood	
			If at some point the golf course closes, encourage the development of a recreation-based mixed-use residential community. **NRP 2.1.4**		
South Santa Fe (NSF)	Redevelop the South Santa Fe Business Park into a high quality commercial and industrial job-producing district, with supporting high density residential area and recreational amenities, which contributes additional economic vitality to the City of Sheridan. **NSF 1**	Work to halt the deterioration of the properties along the east side of the South Platte River and make them more productive through a concerted redevelopment strategy. **NSF 1.1**	Work with property owners and/or prospective redevelopers to create a specific redevelopment plan for the area. **NSF 1.1.1**	SRA	
			Bring in a design group to explore design alternatives for potential future redevelopment options in this neighborhood. Present findings to property owners, City Staff, Planning Commission, and City Council. **NSF 1.1.2**	SRA	
			Create an active adult community with attached patio homes or retirement complexes close to the Platte River. **NSF 1.1.3**	SRA, Private Developers	
			Encourage a mixed use development oriented toward the river, including restaurants with outdoor cafes, an outdoor event facility and a community center with a pool. **NSF 1.1.4**	SRA	
		Continue to work alongside the South Platte Working Group to restore the South Platte River to its original beauty and to enhance the recreational opportunities and access to the river. **NSF 1.2**	Install a trail and public artwork along the east side of the Platte as is called for by the South Platte Working Group Vision prepared in 2013. **NSF 1.2.1**	SPWG, SRA, Arapahoe County, DRCOG, GOCO	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
South Santa Fe (NSF) cont.			Work with Urban Drainage to restore the water channel for the river into its natural state in accordance with the South Platte Working Group Vision. **NSF 1.2.2**	SRA, Urban Drainage, Colorado Water Conservation Board	
		Create an economic entity to facilitate the redevelopment plan for the area and make infrastructure improvements. **NSF 1.3**	Commission a cost/benefit analysis for redevelopment for this neighborhood. **NSF 1.3.1**	SRA	
			Convene a meeting of landowners to assess level of interest in forming a special district to bring about revitalization/redevelopment in this neighborhood. **NSF 1.3.2**	Property Owners	
			Have property owners work collectively toward the goals in this plan to provide fiscal incentives to property owners wishing to redevelop their properties. **NSF 1.3.3**		
			Conduct a conditions survey for the area in order to determine if sufficient factors of blight exist in order to justify the use of urban renewal tools such as tax-increment financing. **NSF 1.3.4**	SRA	
			Expand the Sheridan Redevelopment Authority to cover this area to provide incentives for redevelopment. **NSF 1.3.5**	SRA	
			Determine what environmental issues may exist in the neighborhood. Work to mitigate them. **NSF 1.3.6**	SRA, Brownfield Grants	
			Extend the street system in the neighborhood so that West Quincy, West Radcliff, and West Stanford connect Santa Fe with the western edge of the neighborhood to improve access to the properties adjacent to the river and throughout this area. **NSF 1.3.7**	SRA	
			Work with the appropriate sewer district and Denver Water to extend water and sewer services to this area in order to make the properties more appealing for developers and create opportunities for redevelopment. **NSF 1.3.8**	Sanitation Districts, Denver Water, SRA	
			Explore the opportunities that Brownfield Grants can provide to fund the necessary improvements in the area. **NSF 1.3.9**	Brownfield Grants	
			Work to encourage the existence and use of public transportation in the area by installing bus shelters and working with RTD and other organizations to increase levels of service in the area. **NSF 1.3.10**	RTD	
	Work with the industrial areas located along the west side of Santa Fe and along Oxford to capitalize on the central location in the south metro area to bring new growth to the area. **NSF 2**	Continue to support the area along Santa Fe as an industrial center and capitalize on high traffic counts in the area. **NSF 2.1**	Work to promote economic development in the area through the South Metro Chamber of Commerce and other relevant organizations. **NSF 2.1.1**		
			Evaluate current zoning district configurations in the area and identify properties that might benefit from rezoning. **NSF 2.1.2**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
South Santa Fe (NSF) cont.			Encourage a series of business/office/warehouse developments in this portion of the neighborhood; good location for distribution centers. **NSF 2.1.3**		
			Evaluate ways to better utilize the underdeveloped southwest corner of the intersection between Oxford and Santa Fe given its proximity to the Sheridan light rail station. **NSF 2.1.4**	SRA	
			Encourage property owners to improve area curb appeal by making capital improvements such as installing landscape islands in the parking lot of Red and Jerry's and street trees along South Natches Court. **NSF 2.1.5**	Property Owners, SRA	
		Work to attract and retain businesses in the "creative industries" sector such as artisans. **NSF 2.2**	Work with "creative industries" business owners to develop incentives and maintain an environment where such businesses can thrive. **NSF 2.2.1**	Downtown Colorado Inc.	
Civic Center (NC)	Continue to improve public infrastructure to better support the important community facilities in the neighborhood, such as Sheridan City Hall and Alice Terry School/Park. **NC 1**	Improve streets, sidewalks and curbs in this neighborhood, to include missing segments of sidewalks. **NC 1.1**	Develop an access control plan for Federal designed to increase driver safety by decreasing the number of access points and creating shared access for businesses. **NC 1.1.1**	CDOT, Business Owners	
			Add wider sidewalks, benches, landscaping and pedestrian friendly signage along Federal to create a more walkable streetscape. **NC 1.1.2**	CDOT	
			Consider a "road diet" for portions of Federal which could include treed medians for the purpose of taming traffic, providing a refuge for pedestrians, and providing a visual buffer between the residential areas on the west side and the commercial uses on the east side. **NC 1.1.3**	CDOT	
			Determine if urban renewal resources, can be used such as "Public Improvement Financing" (PIF), "Business Improvement District" (BID) or other similar tools for financing public improvements. **NC 1.1.4**	SRA	
			Work to provide a controlled pedestrian walkway across Federal near the Quincy right-of-way. **NC 1.1.5**	CDOT, DRCOG, GOCO	
			Use Safe Routes to School Grants to provide flashing school speed limit signs near Alice Terry Elementary. **NC 1.1.6**	DRCOG, SRTS Grant	
			Install way-finding signage to community facilities. **NC 1.1.7**		
		Fix drainage problems in the neighborhood east of Federal. **NC 1.2**	Conduct a drainage study in the area and determine which of the recommendations are the most cost-effective. **NC 1.2.1**		
			Use existing urban renewal resources, employ PIF, establish a BID, or use other similar tools for financing public improvements. **NC 1.2.2**	SRA	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
			Work cooperatively with Englewood and/or Arapahoe County to provide appropriate drainage for this area of the community. **NC 1.2.3**	City of Englewood	
Civic Center (NC) cont.	Buffer residential areas from higher-intensity commercial and industrial uses. **NC 2**	Create a trail connection east of Federal to connect the new Quincy right-of-way trail between Irving and Federal to Centennial Park which will act as a buffer. **NC 2.1**	Use existing Arapahoe County Open Space funds from the recent planning grant to develop conceptual plans and detailed construction drawings for the trail. **NC 2.1.1**	Arapahoe County	
			Obtain further grant funding to construct the trail. **NC 2.1.2**	DRCOG, Arapahoe County, GOCO	
		Work with Xcel Energy to create more of an open space buffer in their utility easement along Clay Street. **NC 2.2**	Determine if the land uses located in the Xcel easement were established lawfully. **NC 2.2.1**		
			Coordinate a meeting between Sheridan Staff and Xcel representatives to determine whether or not Xcel is willing to make changes in the Clay Street corridor, and if so, chart a course towards that objective. **NC 2.2.2**	Xcel	
			Develop a corridor plan for Clay Street designed to identify opportunities for transforming the corridor into more of an amenity and buffer for the neighborhood that includes open space, trees and a trail along the Xcel easement. **NC 2.2.3**	Xcel, Property Owners	
		Provide buffers for the residential area east of Federal from the heavy industrial recycling facility east of Clay. **NC 2.3**	Consider using public funds to install fencing, walls or landscaping features including trees, bushes and/or berms in strategic locations, such as public right-of-way along streets, to screen heavier uses. **NC 2.3.1**	SRA, Property Owners	
			Require new businesses requesting land use or building permits to install screening in the form of landscaping, walls or fencing where needed. **NC 2.3.2**		
	Expand and connect the trails, open space and parks in the neighborhood to provide more activities for residents. **NC 3**	Determine what activities are most desirable in each park. **NC 3.1**	Conduct a survey of residents designed to identify specific needs and desires for local parks. **NC 3.1.1**	SSPRD	
			Create a trails plan for this neighborhood that connects the public facilities to the existing trail system. **NC 3.1.2**	Arapahoe Count Open Space Grant	
	Eliminate food desert issues. **NC 4**	Address the need for healthy food access in this neighborhood. **NC 4.1**	Encourage the establishment of a grocery store in this neighborhood. **NC 4.1.1**	Food Funding Grant	

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
East Federal (NEF)	Capitalize on existing amenities in and surrounding the neighborhood such as the Broken Tee Golf Course, Mary Carter Greenway Trail and Bear Creek Trail to rejuvenate the South Clay corridor and provide more open space opportunities for residents and business owners east of Federal Blvd. **NEF 1**	Encourage new development adjacent to the golf course. **NEF 1.1**	Evaluate the following property types for potential redevelopment projects such as residential developments for active adults and retirees: **NEF 1.1.1** • Older industrial buildings adjacent to the golf course between West Mansfield and Oxford on the east side of South Clay Street. • Residential and commercial properties west of Clay and north of Mansfield.	Private Developers	
		Work to improve pedestrian mobility for the homes and businesses that relate more directly to the less vehicle traveled Clay corridor than to Federal to the west. **NEF 1.2**	Explore the possibility of installing sidewalks or a multi-use trail along South Clay to connect Bear Creek Trail with the homes and businesses along this corridor. **NEF 1.2.1**		
			Explore ways to connect future sidewalks or trails along South Clay to the Mary Carter Greenway Trail that runs along the South Platte River through the center of the golf course and connects to the Bear Creek Trail to the north. **NEF 1.2.2**		
	Work to increase customer traffic for local businesses and improve image and overall aesthetics in the commercial area along Federal Boulevard between US Highway 285 and W. Oxford Avenue. **NEF 2**	Work to develop opportunities for "live-work" developments along Federal in order to increase the "24-7" presence of people in the corridor. **NEF 2.1**	Change zoning along Federal from Bus-1 and Com-C to mixed use to encourage more residential opportunities. **NEF 2.1.1**		
			Emphasize the desire for smaller scale neighborhood commercial type businesses in the area in future master and design plans. **NEF 2.1.2**		
		Make Federal more pedestrian-friendly to encourage surrounding residents to get out of their cars and use the neighborhood commercial businesses that are within a 10 minute walk. **NEF 2.2**	Sidewalks exist along the east side of Federal in some places. Conduct a more detailed sidewalk survey to determine where the gaps are in coverage and work to connect the gaps. **NEF 2.2.1**	CDOT, TriCounty Health, CDBG	
			Survey individual property owners to identify opportunities for acquisition of right-of-way or easements for the purpose of installing sidewalks. **NEF 2.2.2**	CDOT	
			Identify locations and funding for street furniture, bike racks and other infrastructure that would increase non-motorized traffic along the corridor. **NEF 2.2.3**	CDOT	
		Create a business improvement district (BID) to provide funding for streetscaping, property agglomeration (to create bigger lots that are developable) and façade improvements. **NEF 2.3**	Research requirements for creating a BID. **NEF 2.3.1**		
			File the appropriate paperwork and appoint a board or commission to govern the district. **NEF 2.3.2**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
East Federal (NEF) cont.			Develop a plan for how to use the funds acquired through the BID. **NEF 2.3.3**		
		Establish an identity for the corridor that capitalizes on its strengths. **NEF 2.4**	Conduct a survey of local businesses and residents to determine what identity they would like to convey. **NEF 2.4.1**		
			Develop a detailed Corridor Plan for South Federal Boulevard to include: **NEF 2.4.2** • Incorporate red brick building at West Milan and South Federal in design component as an example of architecture to encourage • Highlight Frontier Mechanical located on South Federal as an example of a good business image to expand upon		
		Create design plans for the streetscapes of Federal and Oxford. **NEF 2.5**	Survey properties and owners to identify opportunities to provide a consistent streetscape design. **NEF 2.5.1**	Property Owners	
	Work to improve circulation and safety for pedestrians and motorists throughout the neighborhood. **NEF 3**	Encourage walking through the business park to commercial opportunities along Federal by improving pedestrian infrastructure. **NEF 3.1**	Existing attached sidewalks along the north and south sides of West Mansfield terminate suddenly less than a block east of Federal. Acquire funding to install sidewalks along Mansfield to connect Federal with Clay. **NEF 3.1.1**	Grants	
			Conduct a survey of neighborhood residents and business owners to identify existing pedestrian routes that should be prioritized for sidewalk installation. **NEF 3.1.2**	Tri-County Health	
		Explore the possibility of developing access control plans along Federal and Oxford designed to combine access points for businesses and increase pedestrian and driver safety in the area. **NEF 3.2**	Research traffic counts and traffic accident data for the corridor and determine the need for an access control plan. **NEF 3.2.1**		
			Work with property owners to develop an access control plan that eliminates the number of access points while preserving each individual businesses owner's property access through shared access configurations. **NEF 3.2.2**	CDOT	
			Identify sources of funding for recommended improvements. **NEF 3.2.3**		
Northgate (NN)	Encourage more small-scale neighborhood-oriented businesses along Federal and Old Hampden. **NN 1**	Ensure that the existing configuration of zoning districts encourages these kinds of businesses. **NN 1.1**	Evaluate the matrix of permitted uses in the zoning code to confirm that restaurants, dry cleaners, and other low-intensity retail businesses are allowable in the area. **NN 1.1.1**		
			Ensure the size of properties can accommodate any intended use. **NN 1.1.2**		
			Provide a small grocery store to service residents west of Federal. **NN 1.1.3**		
			Rezone properties as needed to better promote a neighborhood-commercial business environment. **NN 1.1.4**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Northgate (NN) cont.		Ensure that the land use code contains design standards that support smaller, neighborhood commercial uses. **NN 1.2**	Create design guidelines for corridor development in the land use code that provides for small-scale, walkable urban design in these areas. **NN 1.2.1**		
		Develop a suite of incentives designed to attract small businesses to the edges of the neighborhood. **NN 1.3**	Address outstanding infrastructure issues that detract from business in the area, such as deteriorating streets, lack of sidewalks and other problems. **NN 1.3.1**		
			Develop criteria that staff can use to determine which businesses are eligible for incentives. **NN 1.3.2**		
			Employ "Public Improvement Financing" (PIF), establish a "Business Improvement District" (BID) or use other similar tools for financing public improvements to support neighborhood commercial uses. **NN 1.3.3**		
			Offer the following incentives (and others as needed): **NN 1.3.4** • "Streamlined" development review process; • Discounted planning, impact and/or building permit fees; • Reimbursement for development costs through tax-increment financing; • Reduction in amount of sales tax paid to the City for a set period of time.		
	Promote walkability in the area. **NN 2**	Repair deteriorating sidewalks and trails and provide them where none currently exist. **NN 2.1**	Evaluate Capital Improvement Plan approved in 2012 to determine if a more detailed neighborhood-wide survey of street and sidewalk conditions is needed to identify deteriorating or missing infrastructure and develop a spreadsheet and map indicating the results of the survey. **NN 2.1.1**	CDBG	
			Employ PIF, establish a BID or use other similar tools for financing public improvements to support neighborhood commercial uses. **NN 2.1.2**		
			Improve pedestrian connection across US Highway 285 at Know/Lowell Boulevard. **NN 2.1.3**	CDOT	
		Capitalize on close proximity to trails and schools in this neighborhood. **NN 2.2**	Start with the "low-hanging fruit" by adding trails and sidewalks as extensions of existing infrastructure and connecting destinations such as schools, parks and commercial areas. **NN 2.2.1**	Arapahoe County Open Space Grants, GOCO	
			Conduct a community outreach campaign designed to identify areas where new trails sidewalk would be most useful. **NN 2.2.2**		
	Address deteriorating residential properties while still preserving historic structures. **NN 3**	Promote the post WWII/mid-century modern architectural style in the neighborhood. **NN 3.1**	Research this style of development and clearly define it either in the development code or as an implementation measure of this plan. **NN 3.1.1**	State Historical Fund	
			Once the aesthetics of the desired style are clearly defined, establish methods of encouraging or requiring compliance with the vision for the area through amendments to the development code. **NN 3.1.2**		

Chapters	Goals	Objectives	Action Steps	Funding Sources/Partners	Notes/Observations
Northgate (NN) cont.		Maintain buildings that could be designated as historic. **NN 3.2**	Conduct a survey of the neighborhood for the purpose of identifying the historic structures in the area. Pursue grant money for survey. **NN 3.2.1**	History Colorado, Inc., State Historical Fund	
			Establish a local historic register that lists all of the historic structures in the neighborhood. **NN 3.2.2**	State Historical Fund	
			Consider property tax rebates for properties on the historic register. **NN 3.2.3**		
			Consider establishing historic districts with specific construction and renovation guidelines for areas where large numbers of historic structures exist. **NN 3.2.4**		
			Develop a program whereby homeowners can apply for financial assistance (matching grants, low-interest loans, technical assistance) to renovate historic properties. **NN 3.2.5**	State Historical Fund	
			Take code enforcement action as needed to address deterioration of historic structures. **NN 3.2.6**		
		Convert the Fort Logan Elementary School site into an infill development that reflects the historical character of the old school building. **NN 3.3**	Encourage housing types that will spur rehabilitation of the neighborhood. **NN 3.3.1**		